

**APPLICATION FOR HEARING BOARD**

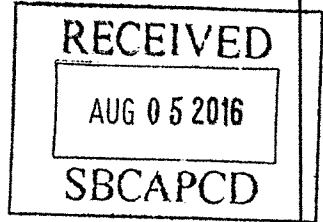


**Clerk of the APCD Board**  
260 San Antonio Road, Suite A  
Santa Barbara, CA 93110-1315  
(805) 961-8800 [www.sbcapcd.org](http://www.sbcapcd.org)

**Instructions:**

1. Read the public notice to determine if you meet the qualifications for the position.
2. An original application must be timely filed for each position.
3. Please type or print in blue or black ink.
4. Answer all questions accurately and completely. Incomplete applications may be disqualified. If additional space is needed, attach a sheet of paper.
5. Resumes are viewed as additional information and not in lieu of a completed application.
6. This application shall be maintained for a period of one year only.

Date Received:



Please indicate the Hearing Board category (or categories) for which you are applying:

- Attorney Member     
  Medical Profession Member     
  Engineer Member     
  Public Member

LEGAL NAME COX LEE-VOLKER

Last First Middle

ADDRESS [REDACTED]

Street City Zip Code

HOME PHONE [REDACTED] EMAIL [REDACTED]

BUS. PHONE \_\_\_\_\_ CELL [REDACTED] FAX \_\_\_\_\_

Are you or have you been employed by the SBCAPCD?  Yes  No  
 Department: \_\_\_\_\_ Are you related to any SBCAPCD employee?  Yes  No  
 Title: \_\_\_\_\_ Dates: \_\_\_\_\_ Name of Relative: \_\_\_\_\_  
 Relationship: \_\_\_\_\_ Department: \_\_\_\_\_

The APCD Hearing Board hears and renders decisions on matters of a technical nature involving air quality. Please describe any technical experience or education you have that directly relates to air quality and how it has prepared you to be an effective Hearing Board member.

During my 27 years in the Air Force, I was responsible for the operations of several organizations required to meet environmental regulations both within the United States and internationally. I chaired meetings and was briefed regularly on operations from fuels storage to aircraft maintenance to fabrication facility emissions.

Please describe any experience(s) you have as a member of a Board.

I am currently on the following Boards: Allan Hancock College Foundation (Finance Committee), CoastHills Credit Union (Auxiliary Board), Leadership Santa Maria Valley (Vice Chair), Foxenwood Estates Homeowners' Association (President). Previously St. Mary of the Assumption Consultative School Board (President). Additionally while in the Air Force, I chaired and was a member of numerous standing committees.

Do you have any commitments which would prevent you from meeting the attendance requirements of the Hearing Board? If yes, please explain.

No

Do you work for or have a financial interest in any source regulated by the APCD? If yes, please discuss.

No

Please list professional, trade, or business associations held which relate to the Hearing Board category for which you are applying.

NA

List relevant accomplishments, publications, or awards.

NA

EMPLOYMENT HISTORY			
Dates of Employment Mo./Yr. To Mo./Yr.	Employer Name	Address	City State
01/2012 - Present	University of La Verne, (Local address with current supervisor)	P.O. Box 5578	Vandenberg AFB, CA 93437
Title of Position	Brief Description of Responsibilities:		
Adjunct Professor of Management and Leadership	Teaches graduate courses in the College of Business and Public Management. Areas of expertise include: leadership, management, training, professional development and team building.		
Dates of Employment Mo./Yr. To Mo./Yr.	Employer Name	Address	City State
08/2008 - 11/2011	United States Air Force,	14th Air Force,	Vandenberg AFB, CA
Title of Position	Brief Description of Responsibilities:		
Director, Operations and Exercises, Headquarters, 14th Air Force	Provided policy direction and planning for 20,000 personnel at 155 worldwide units, including classified and advanced programs. Oversaw operations, training, evaluations, space-cyber integration, exercises and standardization of 1,200 professionals operating 29 space systems worth \$120B from 44 global locations. Directed development to operations system transition for Air Force space systems. Established national space launch and satellite constellation priorities.		
Dates of Employment Mo./Yr. To Mo./Yr.	Employer Name	Address	City State
07/2007 - 07/2008	United States Air Force,	821st Air Base Group,	Thule AB, Greenland
Title of Position	Brief Description of Responsibilities:		
Commander, Thule Air Base Greenland & Senior United States Government Representative in Greenland	Led 800-person, multinational workforce for operations and support of America's northernmost and Air Force's largest overseas base including \$956M Operations and Maintenance, sealift and air contracts. Oversaw international deepwater port and airfield operations, power production, and 50-million gallon fuel storage facility. Ensured environmental compliance for all activities in sensitive arctic region. Coordinated and developed U.S. foreign policy with the U.S. State Department.		
Dates of Employment Mo./Yr. To Mo./Yr.	Employer Name	Address	City State
07/2004 - 06/2006	United States Air Force,	50th Operations Group,	Schriever AFB, CA
Title of Position	Brief Description of Responsibilities:		
Deputy Commander & Acting Commander, 50th Operations Group	Provided direction to 1,300 personnel of the Department of Defense's largest satellite operations group located at 40 global facilities responsible for 55 spacecraft and systems worth over \$40B. Oversaw training and ensured proficiency of 600 operators and execution of \$90M budget. Ensured environmental stewardship and U.S. and international regulation compliance. (Note: I attended the USAWC 07/2006 - 06/2007).		

EDUCATION			
High School and Address:		Did you graduate from High School? <input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	
Bishop Blanchet High School, 8200 Wallingford Ave, Seattle WA 98103		If not, do you have a G.E.D. or proficiency certificate? <input type="checkbox"/> Yes <input type="checkbox"/> No	
College, Business or Trade Schools Attended	Number credits earned	Major	Degree(s) Received
Brandman University		Organizational Leadership	Ed.D.
University of Southern California		Systems Management	MSSM
United States Army War College		Strategic Studies	MSS
Seattle University		Mathematics	BS

**REFERENCES** - Give names of three persons, not relatives, who have knowledge of your character, experience, community involvement, and abilities.

NAME	ADDRESS	PHONE NO.	OCCUPATION
James MacKinley	[REDACTED]	[REDACTED]	Inspector General
Chuck Winkles	[REDACTED]	[REDACTED]	President and CEO New Life Companies
Edward J. Quinonez (Col USMC Ret)	[REDACTED]	[REDACTED]	Defense Analyst

**PLEASE ATTACH RESUME**

I HEREBY CERTIFY THAT ALL STATEMENTS MADE IN THIS APPLICATION ARE TRUE AND COMPLETE.

APPLICANT'S SIGNATURE Lee-Volker Cox Digitally signed by Lee-Volker Cox Date: 2016.08.05 07:09:37 -07'00' DATE August 5, 2016

# LEE-VOLKER COX, Ed.D.

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<http://www.linkedin.com/pub/lee-volker-cox/18/87b/394>

Results-driven and innovative professional with over 25 years of proven performance in high-impact, high-visibility positions including business operations, program management, human resources and training. Experienced and dynamic leader extremely successful in goal-oriented, award winning team development. Talent for proactively identifying and resolving problems; stellar instincts to turnaround struggling programs and organizations. Mission-focused; exhibits strong communication, negotiation, interpersonal, problem-solving and decision-making abilities.

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## AREAS OF EXPERTISE

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Leadership ♦ Program Management ♦ Policy Development ♦ Strategic Planning ♦ Space Systems International Relations ♦ Resource Allocation ♦ Public Relations ♦ Organizational Development Adult Education ♦ Budget & Policy Development ♦ Personnel Programs ♦ Facility Management Logistics ♦ Customer Service ♦ Generational Differences ♦ Team Building ♦ Operations Safety

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## PROFESSIONAL HIGHLIGHTS

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**Adjunct Professor of Management and Leadership, University of La Verne** 2012 - Present  
Teaches graduate courses in the College of Business and Public Management. Areas of expertise include: leadership, management, training, professional development and team building.

**Motivational, Leadership, Management and Operations Speaker** 2008 - Present  
Selected as a speaker to a wide range of audiences for national, regional and organizational conferences and meetings. Focus areas included leadership, generational differences, planning, adult education, management, space and military operations, goal and vision development. Frequently requested life stories include Sept 11th at the Pentagon and experiences in the Arctic.

**Director, Operations and Exercises, Headquarters, 14th Air Force** 2008 - 2011  
Provided policy direction and planning for 20,000 personnel at 155 worldwide units, including classified and advanced programs. Oversaw operations, training, evaluations, space-cyber integration, exercises and standardization of 1,200 professionals operating 29 space systems worth \$120B from 44 global locations. Directed development to operations system transition for Air Force space systems. Established national space launch and satellite constellation priorities.

**Commander, Thule Air Base Greenland** 2007 - 2008  
**Senior United States Government Representative in Greenland**  
Led 800-person, multinational workforce for operations and support of America's northernmost and Air Force's largest overseas base including \$956M Operations and Maintenance, sealift and air contracts. Oversaw international deepwater port and airfield operations, power production, and 50-million gallon fuel storage facility. Ensured environmental compliance for all activities in sensitive arctic region. Coordinated and developed U.S. foreign policy with the State Department.

**Deputy Commander & Acting Commander, 50th Operations Group** 2004 - 2006

Provided direction to 1,300 personnel of the Department of Defense's largest satellite operations group located at 40 global facilities responsible for 55 spacecraft and systems worth over \$40B. Oversaw training and ensured proficiency of 600 operators and execution of \$90M budget. Ensured environmental stewardship and U.S. and international regulation compliance.

**Commander, 30th Operations Support Squadron** 2002 - 2004

Directed team responsible for full-spectrum aerospace range and spacelift operations supporting 525 personnel. Oversaw training, intelligence, threat analysis and launch support programs including aircraft maintenance and operations of a \$3.5B airfield complex. Directed airfield maintenance and fueling operations ensuring Federal environmental regulation compliance.

**Executive Officer to the Assistant Vice Chief of Staff of the Air Force** 2001 - 2002

Recommended and assisted Air Force Policy development and distribution throughout worldwide headquarters organizations. Interfaced daily with White House, OSD, JCS and other Services.

Additional positions included: **Director of Operations for space support squadron, Current Operations Flight Commander for the Global Positioning System, Director of Public Affairs for 20th Air Force, Assistant Professor of Aerospace Studies, AFROTC Recruiting Officer, Academic Instructor, Senior Flight Commander & Crew Commander for ICBM unit.**

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**EDUCATION**

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**Doctor of Education in Organizational Leadership – Brandman University**

**Master of Strategic Studies - United States Army War College**

**Master of Science in Systems Management - University of Southern California**

**Bachelor of Science in Mathematics and Minor in German - Seattle University**

**Bachelor of Arts in Economics - University of Washington**

**Post Masters Certificate in Training and Development - Saint Joseph's University**

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**PROFESSIONAL DEVELOPMENT**

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**Air War College ♦ Air Command and Staff College ♦ Joint PME Phase II  
On Scene Commander's Course ♦ Squadron Officer School ♦ Academic Instructor School**

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**SELECTED COMMUNITY INVOLVEMENT**

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**CoastHills Credit Union Auxiliary Board  
Leadership Santa Maria Valley Board of Directors  
Allan Hancock College Foundation Board of Directors  
St. Mary of the Assumption School Consultative School Board**